

Marianne Kah

223 N. Guadalupe St. #483

Santa Fe, NM 87501

marianne.kah@semprelibera.net

(l) 505-983-9080 (m) 505-660-1198



High profile expert in global energy markets and in assessing market and business risks and opportunities and effectively communicating them to corporate boards of directors, public officials and other stakeholders. Accomplished Chair and member of several energy industry boards.

BOARD COMPETENCIES

- Strategy
- Global experience and connections
- Risk management
- ESG expertise
- Decades of participation in BOD strategy sessions
- Financial acumen
- Public policy expertise
- Strong communication skills

BOARD DIRECTORSHIPS, ACTIVITIES & AFFILIATIONS

Independent Director and Members of Audit & Risk & Technology Committees, ATI (2019-present)

Independent Director and Member of Audit Committee, Petroleum Geo-Services (2018-Present)

Director and Vice Chair of Endowment Board, Houston Grand Opera, (2020-present)

NACD Governance Fellow, (2017-2020)

Member, Advisory Board of Columbia University's Center on Global Energy Policy (2017-Present)

President, United States Association for Energy Economics (2005, 2019) and previously Chair, Strategy,

Past Chair, American Petroleum Institute, Committee on Economics and Statistics

Co-Chair, Energy Roundtable, National Association for Business Economics (2016-present)

PROFESSIONAL EXPERIENCE

COLUMBIA UNIVERSITY CENTER ON GLOBAL ENERGY POLICY **2017-Present**
Adjunct Senior Research Scholar

- Focus on the energy transition and ESG issues for oil and natural gas

CONOCOPHILLIPS, Houston, TX **1992-2017**
Chief Economist

Responsible for developing the company's market outlooks for oil and natural gas. A strategist and advisor to executive leadership and board of directors. Member of Corporate Strategy Committee. Company's expert on scenario planning and assessing key risks in the external environment.

CABOT CORPORATION , Boston, MA Manager of Financial Planning Responsible for developing and facilitating the processes for long range planning, capital planning and budgeting. Assist in evaluating, communicating and implementing company's large transactions.	1989-1992
CONOCO, INC. , Houston, TX Coordinator, Strategic Planning	1984-1989
U.S. SYNTHETIC FUELS CORP. , Washington, DC Senior Analyst, Policy Development Group	1983-1984
U.S. GENERAL ACCOUNTING OFFICE (GAO) , Washington, DC Policy Analyst, Energy and Minerals Division (1978-1983) Management Analyst (1976-1978)	1976-1983

EDUCATION

ESG: Navigating the Board's Role Certification, Berkeley Law and Ceres, September 2021
Director Professionalism Course, National Association of Corporate Directors, 2016
Leading Scenario Projects and Scenarios and Strategy, Global Business Network, 1998
MPA, Syracuse University, Maxwell School of Citizenship and Public Affairs, Syracuse, NY, Economics and Public Finance, 1976
BS, Cornell University, Ithaca, NY, 1974

HONORS & AWARDS

Recipient, "50 Key Women in Energy" Award (2003 and 2004)
Recipient, Senior Fellow Award, U.S. Association of Energy Economics (2003)
Recipient, Spirit of Performance Award, ConocoPhillips (2016 and 2012)

SIGNIFICANT ACCOMPLISHMENTS

- Key role in lobbying for U.S. crude exports in 2014 and 2015, which became law in December 2015.
- Leading the development of scenarios, such as one on the rapid development of unconventional oil supplies, that helped COP to sell high-cost assets at high prices prior to the 2014 oil price collapse.
- Planning strategic transactions at Cabot Corporation, including spin-off of Cabot Oil & Gas.
- Organized several workshops at Columbia to improve understanding and alignment on key ESG issues for investors, oil company executives and NGOs